

To Protect Our Climate



Our Vision, Our Work



TED Countdown Summit @ Nairobi, Kenya

This past year was a pivotal one for us.

Above all, it was a year of deep discussion within our team. Amid global instability caused by conflicts and energy crises, we took the time to reaffirm the kind of world we are working toward and our purpose as an organization.

Climate change is intertwined with many other issues, and addressing it requires integrated solutions. With this in mind, we advanced our programs with an emphasis on dialogue. Through this approach, we were able to build new connections with people across a wide range of sectors.

We also continued our work with Ichikawa City and Toyooka City, both of which have been selected under the Ministry of the Environment's Decarbonization Leading Areas Program. These initiatives have given momentum to take further steps toward implementation, while drawing good practices from these regional approaches to decarbonization.

In the area of research and analysis, one of our core strengths, we also grew as a think tank. We are dedicated to communicating complex policy trends and issues in clear and accessible ways.

This is where Climate Integrate stands as we enter our fifth year. The challenges before us are significant, but we are committed to moving forward as a team and helping to create constructive pathways for society.

We invite you to join us to open new paths forward.

June 2026

Kimiko Hirata, Ph.D, Executive Director

Goldman Environmental Prize in 2021

BBC's 100 Women in 2022

Climate Breakthrough Award in 2024

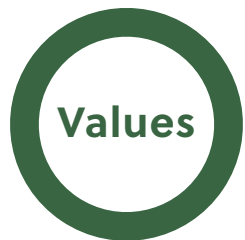
Climate Integrate is an independent climate policy think tank established in 2022 in Japan.



Protect our climate and create a just, sustainable, and peaceful society.

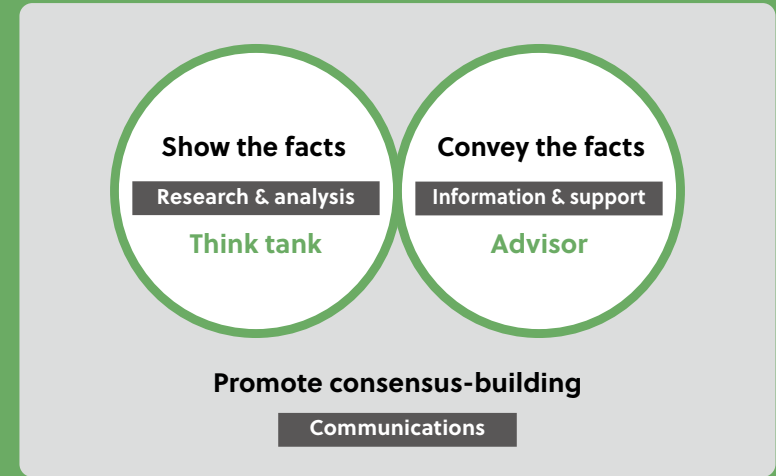


Support multi-stakeholder action for decarbonization through integrated approaches that connect science, policy, and society.



Knowledge: Provide information and analysis on climate policies
Integrity: Promote just, transparent processes and dialogue
Empowerment: Support stakeholders' decarbonization efforts

Climate Integrate is a think tank that “shows the facts” and an advisor that “conveys the facts.” Through communications, we support the actions of key actors.



Show the facts: Research and analysis
Based on the current challenges, show the ways forward

Convey the facts: Information and support
Deliver reliable information tailored to the target audience

Promote consensus building and implementation: Communications
Support stakeholders' understanding leading to greater action

Our Work

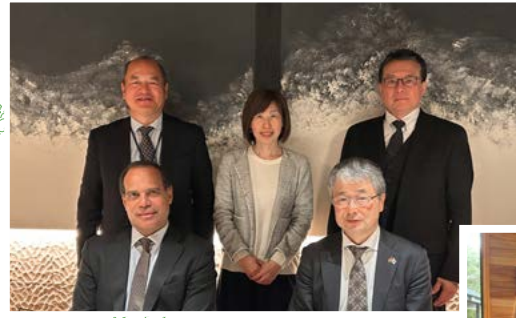


Connecting with the world

Climate Integrate's work is grounded in an international network of research institutes and experts, enabling us to conduct research and analysis informed by the latest developments and expertise. In FY2025, we strengthened our engagement with foreign government officials, embassies in Japan, and experts from research institutes and think tanks in Germany, the United States, and elsewhere.



May 2025
Panel discussion hosted by FIPRA
 Exchanging insights with global peers at a network meeting of leading public policy consulting firms.



With Vanuatu's Climate Change Minister Ralph Regenvanu who championed the International Court of Justice advisory opinion on state obligations for climate protection.
Meetings with global leaders



With Christiana Figueres, former Executive Secretary of the UN-FCCC.

May 2025
Climate Group event (Singapore)
 Speaking on the pivotal role of Asian corporations in climate action.



October 2025
Osaka Expo event (the Hungarian Embassy in Japan)
 Panel discussion with Dr. Diana Úrge-Vorsatz, IPCC Vice-Chair, on common challenges in tackling climate change.



June 2025
TED Countdown Summit (Nairobi, Kenya)
 Introducing Climate Integrate to the world. Available on TED.com and YouTube.



March 2026
Climate Integrate symposium
 Discussing Japan's emissions trading system with expert from DIW Berlin and drawing on European experience.

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Local support

Climate Integrate supports local actors in advancing decarbonization efforts. As climate change has a wide range of local impacts—from food and health to tourism and economies—effective climate action must be pursued in ways that contribute to solving community-level challenges. In FY2025, we continued to deepen dialogue with local actors and advance initiatives to support regional decarbonization.



Experiencing sustainable forestry management



"Tuk-Tuk" e-mobility



Touring accommodations with insulation upgrade

Since 2022, Climate Integrate has been working with local partners on community-led initiatives linking climate action and tourism. Building on this foundation, efforts in the Kannabe Highlands have moved from concept to implementation. Through initiatives such as development of a declaration and an action plan, insulation workshops, a community fund, and the creation of sustainable tours, the project has advanced a cross-sectoral approach connecting tourism, energy, and local resources. Climate Integrate has played a key role in helping to build the foundations for the initiative.

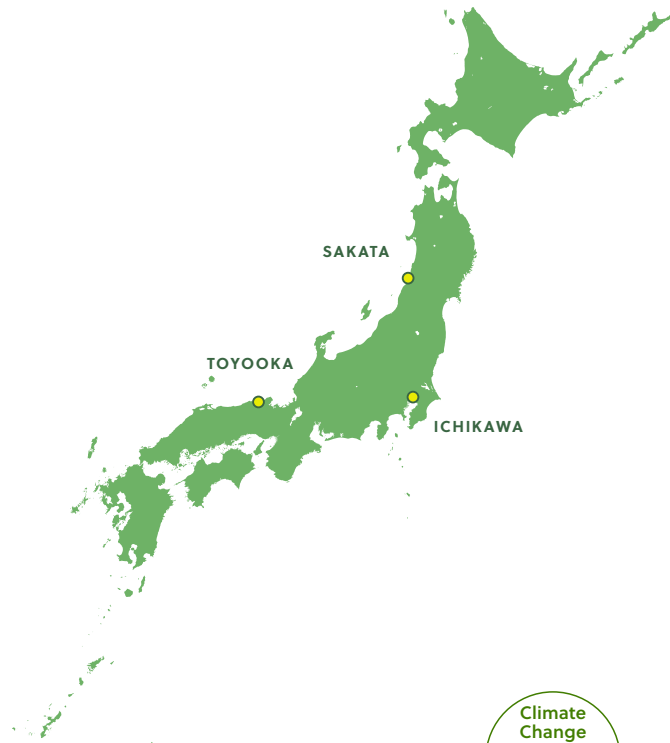
As a result of these sustained efforts, Toyooka City was selected as a Decarbonization Leading Area in 2026 under the 7th Ministry of the Environment program. Under this initiative, the city will seek to strengthen local energy self-sufficiency and sustainability as a tourism destination. Planned measures include installing rooftop solar at homes and accommodation facilities, developing off-site power purchase agreements (PPAs), and establishing roadside stations as local energy hubs through microgrids and other measures. The initiative will also promote nature-positive renewable energy, including agrivoltaics linked to Toyooka's "Stork-Friendly Farming" practices.



7th Decarbonization Leading Areas Awards Ceremony



Sustainable monitor tour



Sakata City is emerging as an important area for offshore wind development. Waters offshore from the city have been designated by the government as a promising area for wind power, and Sakata Port has been designated as a base port for offshore wind development. Since 2022, Climate Integrate has maintained dialogue with stakeholders on how the region can harness its wind resources to develop new industries and support community development. In FY2025, we conducted research and analysis to help advance discussions on a just transition amid changes in the local industrial structure. We also strengthened collaboration with government and business stakeholders, as well as organizations and researchers working to promote the local deployment of renewable energy.



Sakata Kyodo Thermal Power coal-fired power station



Citizen-city collaboration project

In Ichikawa City, located in the Tokyo metropolitan area, a project focused on the Myoden district was selected under the 6th Ministry of the Environment's Decarbonization Leading Areas program in 2025. The initiative centers on improving insulation and installing solar panels in existing rental apartment buildings in this densely built residential area. The project is designed not only to advance decarbonization, but also to improve the residential environment and support households raising children. Climate Integrate's Executive Director Kimiko Hirata has been closely involved as an environmental advisor for the city. In parallel, Climate Integrate has supported a project hosting a series of events jointly organized by the city and citizen groups. Five events contributed to stronger networks and broader information sharing.



6th Decarbonization Leading Areas Awards Ceremony



Workshop on solar energy and home insulation

Show the facts

Climate Integrate conducted research and analysis delving into a variety of topics. Some of our reports and Insights that dive into complex themes are updated annually with the latest information.

Reports



March 2026

"What's GX-ETS? Japan's Emissions Trading System"

Beginning in April 2026, Japan's Emissions Trading System (GX-ETS) moved beyond its voluntary phase. This report outlines the system's framework and provides an in-depth analysis of carbon price projections and policy implications.



October 2025

"Assessing Net Zero 2025: Tracking Progress of 10 Japanese Companies"

An evaluation of the climate-related disclosures and actions of 10 Japanese companies that together account for about 40% of Japan's total greenhouse gas emissions.



July 2025

"What is the Asia Zero Emission Community (AZEC)?"

An analysis of the participating countries, entities, and sectors involved in over 200 MoUs involving AZEC, which launched in March 2023.



April 2025

"Japan's Spending Plan for Climate and Energy 2025: Unpacking the National Budget and GX Investment"

Continuing from FY2024, this report examines Japan's FY2025 climate and energy budget, as well as FY2023-2025 GX-related funding.

Insights



March 2026

"2026 Japan Climate Calendar Top 10 Highlights"

Events related to climate change introduced in a calendar format.



March 2026

"What's NEW in AZEC? Updates and Insights from 2025"

This edition focuses on the major meetings and new trends that emerged since our July 2025 "What's AZEC" report, and summarizes developments that have occurred since then.



April 2025

"An Analysis of Policy Making Processes: Japan's 7th Strategic Energy Plan, GX 2040 Vision, Climate Plan"

In the development of climate and energy policy, it is crucial to have fair and transparent deliberative processes. Following the 2024 report, this edition examines decision-making processes that led to the 7th Strategic Energy Plan.

Convey the facts

We support the transition to a decarbonized society by engaging with a broad range of actors, including the national and local governments, foreign governments and embassies in Japan, research institutes and think tanks, companies, community organizations, and the media.

Speaking engagements and collaboration

Kyoto Univ., the Univ. of Tokyo, Waseda Univ., Keio Univ., Rikkyo Univ., Gakushuin Univ., Chiba Univ. of Commerce, Takasaki Univ. of Economics, Doshisha Univ., Renewable Energy Univ. League, EU Delegation, British Embassy, German Embassy, Hungarian Embassy, Indonesian Embassy, Sapporo City, Sakata City, Matsumoto City, Ichikawa City, Sugunami Ward, Toyooka City, Global Wind Energy Council (GWEC), Japan Wind Power Association (JWPA), Renewable Energy Promoting Organization (REPO), Association for Reciprocal Revitalization of Renewable energy and Region (FOURE), Japan Small Hydropower Promotion Council, TED, PRI, FIPRA, GR Japan, E3G, Climate Group, Future Innovation Lab, Tokyo 23 City Union, Palsystem, Seikatsu Club, Workers' Coop, CRP, Ethical Association, City Lab Tokyo, etc.

May

Speaking at a project led by former Japan national rugby team player Ayumu Goromaru in Iwata, Shizuoka



May

Lecturing at Keio University



October

Talking at a climate change town meeting in Sapporo



November

Participating in an event in Ichikawa



March

Speaking at an event for the College of Environmental Studies at Rikkyo University



2025 ▶

▶ 2026



July

Presenting the AZEC report



September

Guest appearance on BS Asahi's "Global Crisis"



October

Moderating a session on offshore wind in Akita



March

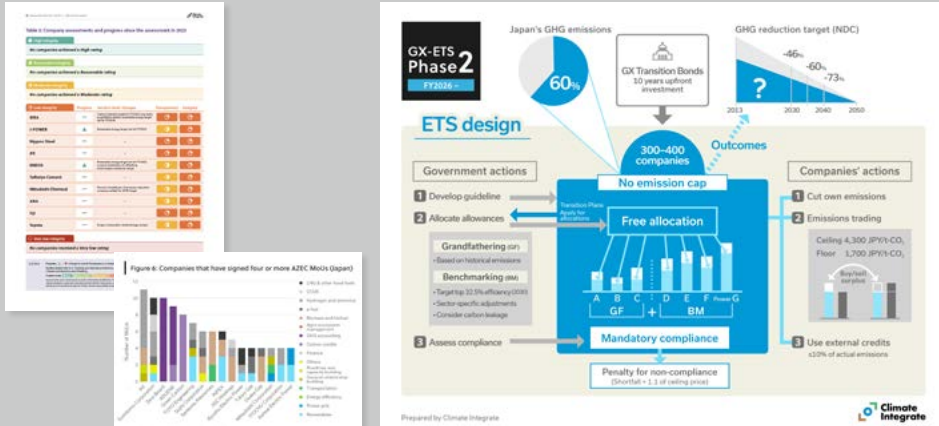
Hosting a Climate Integrate symposium



March

Presenting the analysis of the GX-ETS

Communication is an essential part of our work. We continually explore creative ways to convey complex issues and policy debates with approaches that can deepen understanding and build broader public engagement. Alongside the uniqueness of our analytical perspectives, our publications and graphics have also been highly regarded for their clarity, accessibility, and design quality.



Our team is made up of individuals with diverse backgrounds and experiences. By leveraging each member's strengths, we work toward a shared mission. In November, we held a retreat that further strengthened collaboration and team cohesion.



Columns, appearances, interviews

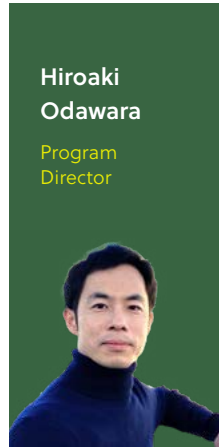
- Weekly Economist: 'Questioning the decision-making process for Japan's energy policies: Advisory bodies lack transparency and young voices are absent' Apr. 7, 2025
- Kyodo News: Dialogue, 'How should we confront the climate crisis?' Aug. 31, 2025
- Asahi Shimbun: Forum Bookmark, 'Biased appointments and delayed climate action' Sep. 15, 2025
- Video News: 'Examining the unrealistic Seventh Strategic Energy Plan' Apr. 26, 2025
- BS Asahi: Global Crisis, Part 13, 'The climate crisis and pathways to change: Can politics stop climate change?' Sep. 28, 2025
- Nippo, Preventing Global Warming: 'Understanding climate action since the Paris Agreement, with Kimiko Hirata' May 2025
- Waseda Gakuho: Spirit of Resistance, 'Even in the era of "global boiling," people can still stand together: Refusing to give up on solving climate change' Oct. 2025
- Nikkan Kogyo Shimbun: 'Focus on decarbonizing fossil fuels: Climate and energy budget reaches 4.671 trillion yen this fiscal year' May 2, 2025
- Alterna: 'Ten high-emitting companies, including electric utilities and steelmakers, fall short of the 1.5°C pathway' Oct. 9, 2025
- Bloomberg: 'A 26-Year-Old Asked to Help Shape Japan's Climate Goals Has a Warning' May 9, 2025
- Alterna: 'Seventy percent of the public say expanding renewable energy is necessary, while only ten percent oppose it' Nov. 20, 2025
- TED Countdown Summit 2025: 'A Cheat Sheet for Accelerating Clean Energy' Jun. 2025
- Asahi Shimbun: 'Climate change as a "hidden issue" in elections: One in three voters say they will choose candidates with similar views' Jun. 10, 2025
- Asahi Shimbun: 'Can renewable energy and insulation upgrades advance in existing rental apartment buildings? Ichikawa City takes on the challenge of creating a "decarbonization domino effect"' Jan. 14, 2026
- Iwanami Shoten, Environment and Pollution: 'The prospects for decarbonization under the Seventh Strategic Energy Plan: Reflections on the policy decision-making process and fossil fuel use' Jul. 2025
- Tokyo Shimbun: 'Why is climate action not being discussed in the general election? Despite health impacts, rising rice prices, and higher electricity bills threatening daily life' Feb. 1, 2026
- Alterna: 'Special feature: What remains unchanged despite the anti-ESG backlash' Jul. 1, 2025
- Nikkei: 'How the Iran military conflict is redefining ESG: Security perspectives enter corporate governance' Mar. 8, 2026
- Asahi Shimbun: 'Where Japan stands on climate action: Government budget for fossil fuels more than nine times larger than for renewable energy' Jul. 11, 2025
- Asahi Shimbun: 'Current commentary' Aug. 28, 2025

Media coverage

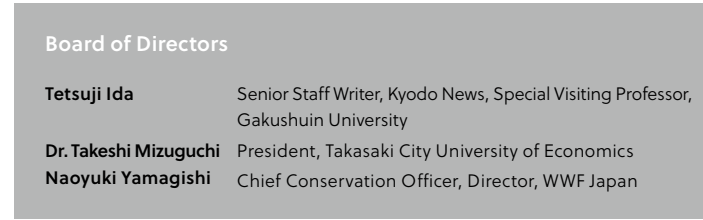
Bloomberg, Asahi Shimbun, Mainichi Shimbun, Hokkaido Shimbun, Tokyo Shimbun, Alterna, etc.



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Executive Director



Hiroaki Odawara
Program Director



Board of Directors

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Chisaki Watanabe
Program Director



Yukiko Onozato
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Hiromi Mizota
Sustainable Finance Director



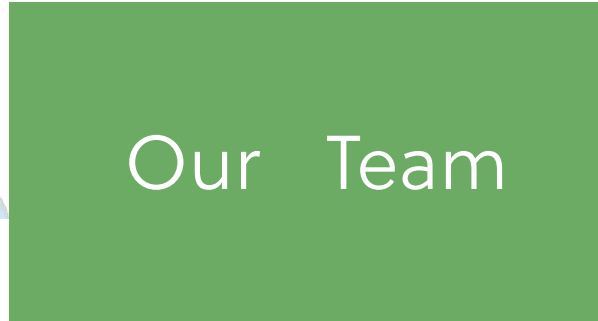
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Finance Manager



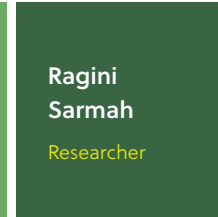
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Yukiko Onozato
Office Manager



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Researcher



Shoko Hagiya
Human Relations Manager



Yasuyuki Sasaki
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Yuka Manabe
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Ragini Sarmah
Researcher



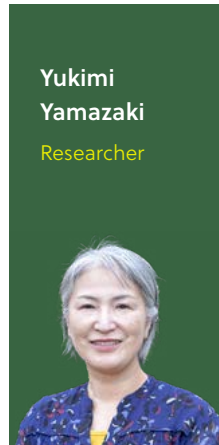
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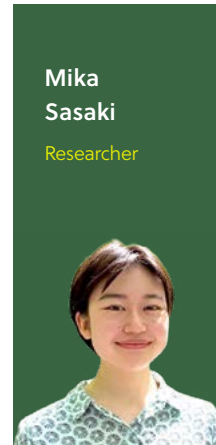
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Media/Communications Manager



Yuka Manabe
Corporate Analyst



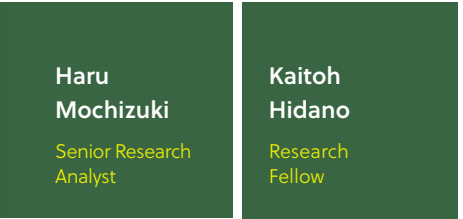
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 Kahori Miyake, Executive Managing Director, Japan Climate Leaders' Partnership (JCLP)

Partners

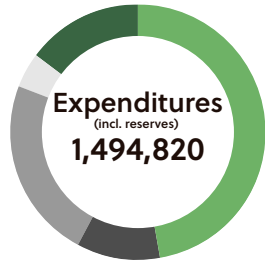
Climate Breakthrough, US
 NewClimate Institute, Germany
 Helten Communications, Canada
 Honda Office
 I&CO
 Hidaka Kannabe Tourism Association
 Renewable Energy Promotion Organization (REPO)



Financial Information FY2025 (USD)



- Grants 96.7%
- Donations 2.3%
- Programs 0.5%
- Others 0.5%



- Research and analysis 47.3%
- Policy engagement 10.7%
- Communication 22.9%
- Stakeholder engagement 4.5%
- Administrative 14.6%



Climate Integrate is an independent climate policy think tank. We provide research and analysis on climate policy and support decarbonization efforts by central and local governments, industry, and civil society.



climateintegrate.org



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To Protect Our Climate



Our Vision, Our Work

 **Climate
Integrate**
FY25
ANNUAL REPORT

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